

United Nations Development Programme

Country: Uganda

Project Document

UNDAF Outcome(s):

Capacity of selected Government Institutions and Civil Society improved for good governance and realization of human rights that lead to reducing geographic, socio- economic and demographic disparities in attainment of Millennium Declaration and Goals by 2014.

Expected CP Outcome(s):

Selected institutions capacitated to deliver community security and access to justice services

Expected Output(s):

1. Baseline survey report on needs of youth in Karamoja and audio-visual documentary (eye on Karamoja) on the socio-cultural dimensions of the Karimojongs produced;
2. Local CSO platform to inform youth perspectives established;
3. Youth empowered to engage in alternative livelihood and ongoing MDG initiatives;
4. Strengthened Institutional capacity of UYONET for effective project delivery.

Executing Entity:

Ministry of Finance, Planning and Economic Development

Implementing Agency:

Uganda Youth Network

Narrative

The project will contribute to creating information sharing mechanisms and coordination among different institutions-traditional, local government and administrative structures - on issues of youth. One of the key outputs of project is to support creation of a sustainable civil society platform that acts as a primary forum to both collect and share views of youth and advocate for a youth oriented Karamoja socio-economic development policy. This project seeks to foster linkages between the traditional justice and administrative system and the local governance system by supporting Karamoja youth identify effective and sustainable interventions, advance their concerns to local and national leaders and be empowered to lead the sub region into sustained socio-economic development. Outputs of the project contribute to achieving the CPAP outcome on community security and access to justice.

Programme Period:	2 years	Estimated annualized budget:	125,000 (2011)
CPAP Programme Component:	Accountable Democratic Governance	Total resources required	250,000
Project Title: Youth Empowerment in Karamoja		Total allocated resources:	_____
Atlas Award ID:	_____	• Regular	_____
Start date:	April 2011	• Other:	_____
End Date:	April 2013	○ DGTF	250,000
PAC Meeting Date	24 th Feb 2011	○ Donor	_____
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		Unfunded budget:	_____

Agreed by (Implementing partner):



Kiteremire Emmanuel
1/03/2011

Agreed by (UNDP):



LEBOGANG MOTLANA
COUNTRY DIRECTOR

1 MARCH 2011

I. SITUATION ANALYSIS

Karamoja, situated in the extreme North East of Uganda faces unique political and socio-economic challenges. The sub-region, now with seven districts and about 1 million dwellers, has the worst socio-economic indicators and has been especially lagging behind in indicators relating to health and education. Karamoja's poverty level (persons living below the poverty line) stands at over 80 percent in sharp contrast to the national average of 30 percent (UBOS 2008 and Levine 2009). The high poverty levels are a result of Karamoja being a high sensitive conflict zone coupled with overall impact of conflict in the greater northern part of the country. Karamoja sub-region has two distinct socio-economic communities, namely pure nomadic pastoralists and agro-pastoralists.

Youth and children who constitute 77 percent of the population of the sub region (UBOS 2009) have been at the forefront of the conflict, principally engaging in cattle rustling/raids as a means for livelihood. The government supported Karamoja Integrated Disarmament and Development Programme (KIDDP) has achieved much in terms of disarming the youth and bringing relative peace to the sub-region but scored less in finding alternative livelihood activities for the majority. The situation on the ground is that of idleness coupled with lack of basic knowledge and skills to engage in alternative income generating activities as well as organize to benefit from the ongoing development interventions under the Northern Uganda Social Action Fund (NUSAF) and Peace, Recovery and Development Plan (PRDP).

The situation is worse with the female youth who often than most get caught in the crossroads of the inter-clan conflicts ending up being raped, sexually assaulted and displaced in neighbouring districts. The situation of a Karimojong girl is that without freedom of expression let alone association, limited access to financial capital to engage in income generating activities as compared to the males. The insecurity and indeed marginalisation makes the girls less fortunate to benefit from the ongoing local and national programmes targeting women in the economic and social sectors.

The geopolitical and socio-cultural manifestation of the people of Karamoja especially the aspect of cattle rustling has contaminated the reservoir of social hope needed for social unity and mutual tolerance. The existence of two parallel leadership structures (formal local government and traditional community leaders) as well as proliferation of small arms has consequently affected service delivery by local governments making it largely ineffective outside of the urban centers. Development and governance interventions have been largely ineffective because the traditional community leaders have been disregarded in the interventions let alone consulted resulting into resistance.

Following the mixed registered successes under the Karamoja Integrated Disarmament and Development Programme (KIDDP) particularly as regards to disarmament, government is contemplating preparations for a socio-economic development policy for the region. This project will contribute to the creation of a local CSO platform to act as a primary forum to both collect and share views of youth and advocate for a youth oriented Karamoja socio-economic development policy'. The project will contribute to creating information sharing mechanisms and coordination among different institutions-traditional, local government and administrative structures - on issues of youth.

II. STRATEGY

The overall focus of this project is to create information sharing mechanisms and enhanced coordination on issues of youth among the different governance and administrative institutions within the sub region, (CSOs, traditional, local government and administrative structures). Additionally the project shall capacitate both female and male youths through knowledge and skills enhancement and mobilize them to engage in the ongoing development interventions both at the local and national levels.

This shall reduce on the levels of youth idleness resulting from the extensive disarmament under KIDDP and the lack of alternative livelihood initiatives, consequently improve community security. A key strategy of this project is that outputs are developed on the basis of existing realities on ground and take forward the progress that has already been realized.

Four key outputs expected from project interventions:

1. Baseline survey report on needs of youth in Karamoja and audio-visual documentary (Eye on Karamoja) on the socio-cultural dimensions of the Karimojongs produced

The baseline survey - 'eye on Karamoja' will capture live images, record testimonies, document socio-cultural practices and probe for effective interventions from the Karimojongs themselves on how best and sustainably the youth can be empowered to engage in the ongoing local governance and development processes. The documentary will inform the subsequent project advocacy campaigns on issues of both male and female youths. It will also guide the targeting of the interventions in terms of geographical focus as well as socio-economic lifestyles of the beneficiaries (agro-pastoralists versus nomadic pastoralists).

2. Local CSO platform to inform youth perspectives established

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3. Youth empowered to engage in alternative livelihood and ongoing MDG initiatives

Empowering the youth to engage in alternative productive activities through conducting tailor made skills and knowledge trainings in cluster groups as mobilized and identified in the project geographical areas. Youth will be trained in aspects of entrepreneurship, business development and growth and access to financial services. It will equally be a deliberate strategy to organize the youth both males and females into groups and have their capacities built in lobby, advocacy and negotiation, communication, resource mobilization, communal project planning and management; this skills enhancement will be key in enabling them to benefit from the ongoing government district level programmes under NUSAF and PRDP.

4. Strengthened Institutional capacity of UYONET for effective project delivery

UYONET as the implementing partner shall be supported to establish a physical presence in Karamoja and facilitated to maintain the project team in terms of salaries as well as administrative costs related to managing the project.

5. Strategic partnerships

This project shall establish linkages and partnerships with local development and governance actors, particularly, District Local Governments, Community Leaders (Ngikasikoa), Youth Groups, Office of the Prime Minister, Karamoja Livelihoods Programme, the private sector, UN agencies, funds and programmes as well as local CSOs. These partnerships will maximally benefit the youth of Karamoja by minimising duplication, assuring youths' access to services not provided by the project and in the long run ensures sustainability. These partnerships will, among others, take the form of referrals for services not provided for under the project, ensure meaningful involvement of young people in government development and governance programmes at the district / sub-county level and establish mechanisms for further coordination and information sharing among different institutions at different levels.

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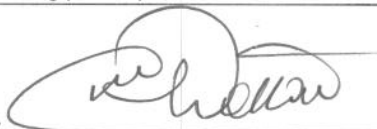
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Kitarimifa Emmanuel
1/03/2011

Agreed by (UNDP):



LEBOGANG MOKILANA
COUNTRY DIRECTOR

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The geopolitical and socio-cultural manifestation of the people of Karamoja especially the aspect of cattle rustling has contaminated the reservoir of social hope needed for social unity and mutual tolerance. The existence of two parallel leadership structures (formal local government and traditional community leaders) as well as proliferation of small arms has consequently affected service delivery by local governments making it largely ineffective outside of the urban centers. Development and governance interventions have been largely ineffective because the traditional community leaders have been disregarded in the interventions let alone consulted resulting into resistance.

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Four key outputs expected from project interventions:

1. Baseline survey report on needs of youth in Karamoja and audio-visual documentary (Eye on Karamoja) on the socio-cultural dimensions of the Karimojongs produced

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2. Local CSO platform to inform youth perspectives established

The project is designed to contribute to the development of a sustainable civil society platform that acts as a primary forum to take the lead in collecting and sharing the views of youth and advocate for a youth oriented Karamoja socio-economic development policy. The CSO platform will be the prime medium through which local advocacy issues are identified, shared locally and put forward to policy makers at the national level through production of policy briefs and engaging in policy dialogues.

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4. Strengthened Institutional capacity of UYONET for effective project delivery

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5. Strategic partnerships

This project shall establish linkages and partnerships with local development and governance actors, particularly, District Local Governments, Community Leaders (Ngikasikoa), Youth Groups, Office of the Prime Minister, Karamoja Livelihoods Programme, the private sector, UN agencies, funds and programmes as well as local CSOs. These partnerships will maximally benefit the youth of Karamoja by minimising duplication, assuring youths' access to services not provided by the project and in the long run ensures sustainability. These partnerships will, among others, take the form of referrals for services not provided for under the project, ensure meaningful involvement of young people in government development and governance programmes at the district / sub-county level and establish mechanisms for further coordination and information sharing among different institutions at different levels.

The 'Eye on Karamoja' documentary shall be the basis for an informed advocacy campaign that takes cognizant of the unique socio-cultural perspectives of the youth of Karamoja and informs not only the policy makers but the general citizenry of the country on the plight of the Karimojongs. The local CSO platform shall benefit from the documentary and create a mechanism for information sharing and dissemination both at the local and national level. Output three of this project shall be the key to knowledge and skills enhancement that will capacitate both male and female youth to engage in alternative productive activities as well as benefit from the ongoing development interventions both at the local and national level.

The geographical focus of the project will be decided upon completion of the above comprehensive baseline survey to be conducted in at least five of the seven districts that make up the sub-region.

The time frame for this project is two years

III. RESULTS AND RESOURCES FRAMEWORK

<p>Intended Outcome as stated in the Country Programme Results and Resource Framework: Selected institutions capacitated to deliver community security and access to justice services</p> <p>Outcome indicators as stated in the Country Programme Results and Resources Framework, including baseline and targets:</p> <p>Indicator Number of institutions, local governments and CSOs delivering government security</p> <p>Baseline Limited capacity of institutions, local governments and CSOs to deliver government security</p> <p>Target Four central governments, eight local governments and four CSOs capacitated to deliver community security</p> <p>Partnership Strategy: UYONET shall partner with local governments, council of elders and youth agencies in the project districts</p>			
<p>Project title and ID (ATLAS Award ID):</p>			
INTENDED OUTPUTS	OUTPUT TARGETS	INDICATIVE ACTIVITIES	RESPONSIBLE PARTIES
<p>Output 1 Baseline survey report on needs of youth in Karamoja and audio-visual documentary (Eye on Karamoja) on the socio-cultural dimensions of the Karimojongs produced</p> <p>Baseline: Limited baseline information focussing on youth exists</p> <p>Indicator: Baseline report produced with inputs from all relevant stakeholders</p>	<p>Targets (year 1)</p> <ul style="list-style-type: none"> ▪ 5 local governments in Karamoja, 50 local leaders and 500 youth sensitized about the project goal and activities ▪ Baseline Survey report ▪ Audio-visual documentary 	<p>1 A project inception meeting held in Karamoja</p> <ul style="list-style-type: none"> ▪ Half-day meeting <p>2 A baseline assessment of the needs of the youth and survey on their involvement in local governance and development processes conducted.</p> <ul style="list-style-type: none"> ▪ Consultants and media firm hired ▪ Field research conducted <p>3 The findings of the baseline assessment and survey (documentary) disseminated in Kampala and Karamoja</p> <ul style="list-style-type: none"> ▪ Half-day meetings conducted both in Karamoja and Kampala 	<p>UYONET</p>
			<p>INPUTS (USD) 62,000</p>

<p>Output 2 Local CSO platform to inform youth perspectives established</p> <p>Baseline: No youth-focussed CSO platform exists.</p> <p>Indicators:</p> <ul style="list-style-type: none"> ▪ No of CSOs that are part of the platform ▪ No of media activities conducted ▪ No of dialogues conducted at both local and national levels ▪ No of youth leaders/groups trained to conduct advocacy ▪ No of youth participating in local government programmes 	<p>Targets (year 2)</p> <ul style="list-style-type: none"> ▪ CSO platform with local agencies created ▪ At least 400 Government/ media and other stakeholders sensitized on the Karamoja governance situation. ▪ At least 200 Karamoja youth sensitized on the decentralized system of governance ▪ At least 1,000,000 people sign the petition in favour of a Karamoja socio-economic development policy 	<p>1. A CSO platform created</p> <ul style="list-style-type: none"> ▪ Regional conference for civil society organisations and development partners working in the sub-region <p>2. Electronic, print and social advocacy conducted using the documentary</p> <ul style="list-style-type: none"> ▪ Hold community and town hall dialogues between the youth, elders and leaders at local government level; ▪ Develop and run both hard and online petition in favour of a socio-economic development policy for Karamoja; ▪ Run the 'Eye on Karamoja' documentary on four televisions with a nationwide coverage; ▪ Develop and run awareness and advocacy radio spots on 10 local and national radio stations. <p>3. Expressive advocacy capacity of the youth/youth leaders built</p> <ul style="list-style-type: none"> ▪ Leadership and advocacy trainings conducted for youth/youth leaders in all project districts. 	<p>UYONET and local CSOs</p>	<p>71,600</p>
<p>Output 3 Youth empowered to engage in alternative livelihood and ongoing MDG initiatives</p> <p>Baseline:</p> <ul style="list-style-type: none"> ▪ Low levels of citizen participation in the ongoing local and national development and governance programmes ▪ There are no organised youth groups in Karamoja to advocate let alone engage in MDG initiatives <p>Indicators:</p> <ul style="list-style-type: none"> ▪ No of infotainment activities held ▪ No of IEC materials developed and disseminated 	<p>Targets (year 2)</p> <ul style="list-style-type: none"> ▪ Over 10,000 IEC materials on governance, MDGs as well as Karamoja developed and disseminated ▪ At least 20 infotainment activities on MDGs held ▪ At least 2000 people mobilized to participate in the 'walk/marathon for Karamoja' ▪ At least 200 youth trained and equipped with skills and knowledge to enable them engage in income generating activities 	<p>1. Infotainment activities on the MDGs and local initiatives conducted</p> <ul style="list-style-type: none"> ▪ Mobilize youth into organised groups and sensitize them about the ongoing MDG initiatives ▪ Facilitate the groups to conduct awareness and advocacy through music, dance and drama as well as other innovative initiatives on themes related to MDGs ▪ Hire and run the MDG caravan throughout all sub counties in the project districts <p>2. Information and advocacy IEC materials on governance and MDGs developed and disseminated</p> <ul style="list-style-type: none"> ▪ Development of IEC materials in both English and the local language ▪ Materials disseminated throughout project lifespan alongside activities <p>3. Annual awareness 'walk/marathon for Karamoja' carried out</p> <ul style="list-style-type: none"> ▪ Mobilize youth, local and national leaders for the Karamoja 	<p>UYONET</p>	<p>83,400</p>

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The time frame for this project is two years

III. RESULTS AND RESOURCES FRAMEWORK

<p>Intended Outcome as stated in the Country Programme Results and Resource Framework: Selected institutions capacitated to deliver community security and access to justice services</p> <p>Outcome indicators as stated in the Country Programme Results and Resources Framework, including baseline and targets:</p> <p>Indicator Number of institutions, local governments and CSOs delivering government security</p> <p>Baseline Limited capacity of institutions, local governments and CSOs to deliver government security</p> <p>Target Four central governments, eight local governments and four CSOs capacitated to deliver community security</p> <p>Partnership Strategy: UYONET shall partner with local governments, council of elders and youth agencies in the project districts</p>			
<p>Project title and ID (ATLAS Award ID):</p>			
INTENDED OUTPUTS	OUTPUT TARGETS	INDICATIVE ACTIVITIES	RESPONSIBLE PARTIES
<p>Output 1 Baseline survey report on needs of youth in Karamoja and audio-visual documentary (Eye on Karamoja) on the socio-cultural dimensions of the Karimojongs produced</p> <p>Baseline: Limited baseline information focussing on youth exists</p> <p>Indicator: Baseline report produced with inputs from all relevant stakeholders</p>	<p>Targets (year 1)</p> <ul style="list-style-type: none"> ▪ 5 local governments in Karamoja, 50 local leaders and 500 youth sensitized about the project goal and activities ▪ Baseline Survey report ▪ Audio-visual documentary 	<p>1 A project inception meeting held in Karamoja</p> <ul style="list-style-type: none"> ▪ Half-day meeting <p>2 A baseline assessment of the needs of the youth and survey on their involvement in local governance and development processes conducted.</p> <ul style="list-style-type: none"> ▪ Consultants and media firm hired ▪ Field research conducted <p>3 The findings of the baseline assessment and survey (documentary) disseminated in Kampala and Karamoja</p> <ul style="list-style-type: none"> ▪ Half-day meetings conducted both in Karamoja and Kampala 	<p>UYONET</p>
			<p>INPUTS (USD) 62,000</p>

<p>Output 2 Local CSO platform to inform youth perspectives established</p> <p>Baseline: No youth-focussed CSO platform exists.</p> <p>Indicators:</p> <ul style="list-style-type: none"> ▪ No of CSOs that are part of the platform ▪ No of media activities conducted ▪ No of dialogues conducted at both local and national levels ▪ No of youth leaders/groups trained to conduct advocacy ▪ No of youth participating in local government programmes 	<p>Targets (year 2)</p> <ul style="list-style-type: none"> ▪ CSO platform with local agencies created ▪ At least 400 Government/ media and other stakeholders sensitized on the Karamoja governance situation. ▪ At least 200 Karamoja youth sensitized on the decentralized system of governance ▪ At least 1,000,000 people sign the petition in favour of a Karamoja socio-economic development policy 	<p>1. A CSO platform created</p> <ul style="list-style-type: none"> ▪ Regional conference for civil society organisations and development partners working in the sub-region <p>2. Electronic, print and social advocacy conducted using the documentary</p> <ul style="list-style-type: none"> ▪ Hold community and town hall dialogues between the youth, elders and leaders at local government level; ▪ Develop and run both hard and online petition in favour of a socio-economic development policy for Karamoja; ▪ Run the 'Eye on Karamoja' documentary on four televisions with a nationwide coverage; ▪ Develop and run awareness and advocacy radio spots on 10 local and national radio stations. <p>3. Expressive advocacy capacity of the youth/youth leaders built</p> <ul style="list-style-type: none"> ▪ Leadership and advocacy trainings conducted for youth/youth leaders in all project districts. 	<p>UYONET and local CSOs</p> <p>71,600</p>
<p>Output 3 Youth empowered to engage in alternative livelihood and ongoing MDG initiatives</p> <p>Baseline:</p> <ul style="list-style-type: none"> ▪ Low levels of citizen participation in the ongoing local and national development and governance programmes ▪ There are no organised youth groups in Karamoja to advocate let alone engage in MDG initiatives <p>Indicators:</p> <ul style="list-style-type: none"> ▪ No of infotainment activities held ▪ No of IEC materials developed and disseminated 	<p>Targets (year 2)</p> <ul style="list-style-type: none"> ▪ Over 10,000 IEC materials on governance, MDGs as well as Karamoja developed and disseminated ▪ At least 20 infotainment activities on MDGs held ▪ At least 2000 people mobilized to participate in the 'walk/marathon for Karamoja' ▪ At least 200 youth trained and equipped with skills and knowledge to enable them engage in income generating activities 	<p>1. Infotainment activities on the MDGs and local initiatives conducted</p> <ul style="list-style-type: none"> ▪ Mobilize youth into organised groups and sensitize them about the ongoing MDG initiatives ▪ Facilitate the groups to conduct awareness and advocacy through music, dance and drama as well as other innovative initiatives on themes related to MDGs ▪ Hire and run the MDG caravan throughout all sub counties in the project districts <p>2. Information and advocacy IEC materials on governance and MDGs developed and disseminated</p> <ul style="list-style-type: none"> ▪ Development of IEC materials in both English and the local language ▪ Materials disseminated throughout project lifespan alongside activities <p>3. Annual awareness 'walk/marathon for Karamoja' carried out</p> <ul style="list-style-type: none"> ▪ Mobilize youth, local and national leaders for the Karamoja 	<p>UYONET</p> <p>83,400</p>

<ul style="list-style-type: none"> ▪ No of youth trained to acquire skills and knowledge in alternative income generating activities ▪ No of people participating in the Karamoja walk/marathon 		<p>walk/marathon</p> <ul style="list-style-type: none"> ▪ Conduct a 10km and 20km walk / marathon to raise awareness and call for more government interventions for the sub region <p>4. Youth trained to acquire skills and knowledge in alternative livelihood initiatives.</p> <ul style="list-style-type: none"> ▪ Conduct trainings of youth both males and females at sub-country level 		
<p>Output 4 Strengthened Institutional Capacity of UYONET for effective project delivery</p> <p>Indicators:</p> <ul style="list-style-type: none"> ▪ Project reports ▪ Project staff and participants effectively participating in the project 	<p>Targets</p> <ul style="list-style-type: none"> ▪ The project runs as per the work plan and meets its objectives within the agreed budget allocations. 	<p>1. Monitoring, evaluation and project quality assurances conducted</p> <ul style="list-style-type: none"> ▪ Hold project steering committee meetings to monitor project implementation ▪ Conduct liaison, field and on spot visits to ensure project quality <p>2. Staff salaries</p> <ul style="list-style-type: none"> ▪ Salaries and stipend for staff/volunteers paid out on a monthly basis <p>3. Miscellaneous</p> <ul style="list-style-type: none"> ▪ IT equipments <p>4. Project reviews, audits and reports undertaken</p> <ul style="list-style-type: none"> ▪ Activity, quarterly and annual reports written and periodically submitted ▪ Mid-term and end of project review conducted ▪ Financial audits undertaken ▪ Project closure done 	UYONET	33,000

IV. ANNUAL WORK PLAN BUDGET SHEET

Year: 2011 – 2013 (two years)

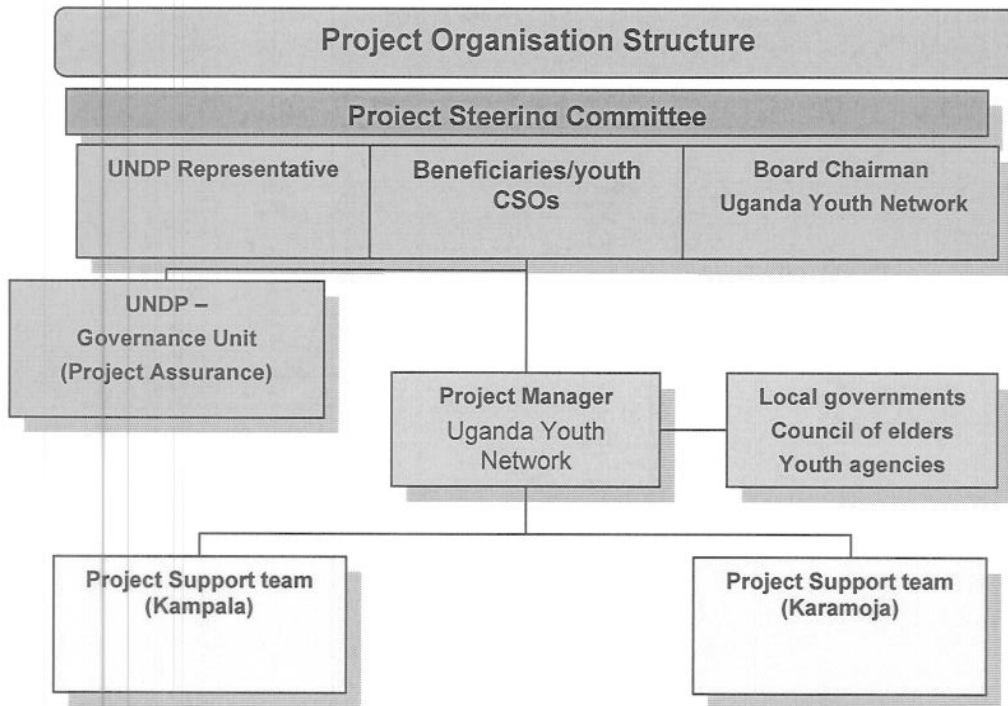
EXPECTED OUTPUTS	PLANNED ACTIVITIES	TIMEFRAAME								RESPONSIBLE PARTY	PLANNED BUDGET				
		Q1	Q2	Q3	Q4	Q5	Q6	Q7	Q8		Funding Source	Budget Description	Amount (US \$)		
Output 1 Baseline survey report on the needs of youth in Karamoja and audio-visual documentary (Eye on Karamoja) on the socio-cultural dimensions of the Karimojong produced Baseline: Limited baseline information focussing on youth exists Indicator: Baseline report produced with inputs from all relevant stakeholders Targets: <ul style="list-style-type: none"> ▪ 5 local governments in Karamoja, 50 local leaders and 500 youth sensitized about the project goal and activities ▪ Baseline Survey report ▪ Audio-visual documentary 	1. Conduct a Project Inception meeting in Karamoja	X									UYONET	UNDP	Workshop	5,000	
	2. Conduct a baseline needs assessment/survey and produce an audio-visual documentary on youth involvement in local governance and development processes in Karamoja	X	X									UYONET	UNDP	Baseline	53,000
	3. Disseminate findings of the baseline assessment and survey (report/documentary)				X							UYONET	UNDP	Baseline	4,000

<p>Output 2 Local CSO platform to inform youth perspectives established</p> <p>Baseline: No platform exists</p> <p>Indicators:</p> <ul style="list-style-type: none"> ▪ No of CSOs that are part of the platform ▪ No of media activities conducted ▪ No of dialogues conducted at both local and national levels ▪ No of youth leaders/groups trained to conduct advocacy ▪ No of youths participating in local government programmes <p>Targets:</p> <ul style="list-style-type: none"> ▪ CSO platform with local agencies created ▪ At least 400 Government/media and other stakeholders sensitized on the Karamoja governance situation. ▪ At least 200 Karamoja youth sensitized on the decentralized system of governance ▪ At least 1,000,000 people sign the petition in favour of a Karamoja socio-economic development policy <p>Related CP outcome: Selected institutions capacitated to deliver community security and access to justice services</p>	<p>1. Regional conference for civil society organisations and development partners working in the sub-region</p>		X										12,000
	<p>2. Carry out electronic, print and social advocacy using the documentary from the baseline</p>		X	X	X						Advocacy		47,000
	<p>3. Build the expressive advocacy capacity of local youth leaders/youth groups</p>		X							UYONET	Training		12,600

Output 3 Youth empowered to engage in alternative livelihood and ongoing MDG initiatives	1. Conduct infotainment activities on the MDGs and local initiatives		X	X	X	X	UYONET	UNDP	Advocacy	10,000
Baseline <ul style="list-style-type: none"> ▪ Low levels of citizen participation in the ongoing local and national development and governance programmes ▪ There are no organised youth groups in Karamoja to advocate let alone engage in MDG initiatives 										
Indicators: <ul style="list-style-type: none"> ▪ No of infotainment activities held ▪ No of IEC materials developed and disseminated 	2. Develop and disseminate information and advocacy IEC materials on governance and MDGs		X	X	X	X	UYONET/ UNDP	UNDP	Advocacy	12,400
<ul style="list-style-type: none"> ▪ No of youth trained to acquire skills and knowledge in alternative income generating activities ▪ No of people participating in the Karamoja walk/marathon Targets: <ul style="list-style-type: none"> ▪ Over 10,000 IEC materials on governance, MDGs as well as Karamoja developed and 	3. Conduct an annual awareness 'walk/marathon for Karamoja'					X	UYONET/ UNDP	UNDP	Advocacy	11,500

<p>disseminated</p> <ul style="list-style-type: none"> ▪ At least 40 infotainment activities on MDGs held ▪ At least 2000 people mobilized to participate in the 'walk/marathon for Karamoja' ▪ At least 200 youth trained and equipped with skills and knowledge to enable them engage in income generating activities <p>Related CP outcome: Selected institutions capacitated to deliver community security and access to justice services</p>	<p>4. Conduct training of youths to acquire skills and knowledge in alternative livelihood initiatives.</p>	X	X					UYONET	UNDP	Training	49,500
<p>OUTPUT 4 Strengthened Institutional Capacity of UYONET for effective project delivery</p> <p>Indicators:</p> <ul style="list-style-type: none"> ▪ Project reports ▪ Project staff and participants effectively participating in the project <p>Target:</p> <p>1. The project runs as per the work plan and meets its objectives within the agreed budget allocations.</p> <p>Related CP outcome: Selected institutions capacitated to deliver community security and access to justice services</p>	<p>1. Hold project steering committee meetings to monitor the project</p>	X	X	X	X	X	X	UYONET/ UNDP	UNDP	Coordination	2,000
<p>2. Payment of Staff salaries (i.e. 5 staff)</p>	<p>2. Payment of Staff salaries (i.e. 5 staff)</p>	X	X	X	X	X	X	UYONET	UNDP	Salaries	20,000
<p>3. Miscellaneous institutions to deliver community security and access to justice services</p>	<p>3. Miscellaneous (IT equipments)</p>	X	X	X	X	X	X	UYONET	UNDP	Miscellaneous	3,000
<p>4. Project reviews, audits and reports</p>	<p>4. Project reviews, audits and reports</p>	X	X	X	X	X	X	UYONET	UNDP		8,000
TOTAL											250,000

V. MANAGEMENT ARRANGEMENTS



The Project Steering Committee

A multi-stakeholders project steering committee comprising of three representatives - UNDP, a representative of a youth agency as beneficiary and the chairman of UYONET Board of directors will be instituted. This committee will be responsible for the oversight role and ensure that the project runs as scheduled and as per the approved project documents. The steering committee will meet on a quarterly basis to review outputs and progress reports. It will also be responsible for quality assurance for various project outputs including consultancy assignments.

The Project Manager (Executive Director – UYONET)

The Executive Director of UYONET will be in charge of daily operation and management of the project. The main responsibility is to ensure that the project produces the specified outputs as outlined in the project document and timely production of all reports both progress and financial. Specific responsibilities include:

1. Manage and ensure the realisation of project activities and achieve project outputs;
2. Coordinate closely with key relevant stakeholders especially local governments in Karamoja, elders and local youth agencies
3. Provide guidance and direction to the project support team and consultants
4. Responsible for overall project administration and managing of risks
5. Monitor financial resources and accounting to ensure accuracy and reliability of financial reports and also prepare quarterly progress reports as well as end of project reports
6. Participate in relevant UNDP planning and progress reporting events/activities for purposes of establishing synergy with other projects
7. Prepare quarterly and annual planning and review reports and submit to the project steering committee
8. At the closing stage, prepare final project review report and undertake the mandatory closure processes as stipulated by UNDP

Project Assurance (UNDP Kampala)

Project assurance role is to support the PSC by carrying out an objective and project oversight and monitoring functions. Role is to ensure appropriate project management milestones are managed and completed. Specific responsibilities include:

1. Maintenance of thorough liaison throughout the project amongst the different members of the project and ensure information flow to the PSC on quality of implementation
2. Risks are controlled and monitored and activities implemented in a timely manner
3. Project fits into the overall National Development Plan and Country Programme
4. Quality management procedures as stipulated in the project documents are followed
5. Project Steering Committee decisions are followed
6. Project outputs definitions and activity definitions including description and quality criteria are recorded in ATLAS project management module to facilitate monitoring and reporting.
7. Ensure CDRs and FACE forms are submitted to the PSC
8. Ensure project quarterly and annual reports are prepared in accordance with the standards of UNDP
9. Performing Monitoring and on spot visits
10. In the closure of project, ensure project is operationally closed in ATLAS, ensure all financial transactions are in ATLAS and accounts closed financially in ATLAS.

The Project Support teams/Consultants

The project support teams and consultants will be headed by the project manager (the Executive Director of UYONET) who will be responsible for the day to day administration of the project and ensuring timely and quality output. Two project teams one in Kampala and the other in Karamoja will be constituted as follows:

For Kampala; project manager, programme officer, Accountant and one volunteer

For Karamoja; one project officer, one Assistant and one volunteer. The project support teams will provide support services as well as technical backstopping for project activities.

VI. MONITORING FRAMEWORK AND EVALUATION

In accordance with the programming policies and procedures outlined in the UNDP User Guide, the project will be monitored through the following:

Within the annual cycle

- On a quarterly basis, a quality assessment shall record progress towards the completion of key results areas, based on quality criteria and methods captured in the Quality Management table below.
- Based on the initial risk analysis submitted (see annex 1), a risk log shall be activated in Atlas and regularly updated by reviewing the external environment that may affect the project implementation.
- Based on the above information recorded in Atlas, a Quarterly Progress Reports (QPR) shall be submitted by the Project Manager to the PSC through Project Assurance, using the standard report format available in the Executive Snapshot.
- A project Lesson-learned log shall be activated and regularly updated to ensure on-going learning and adaptation within the organization, and to facilitate the preparation of the Lessons-learned Report at the end of the project
- A Monitoring Schedule Plan shall be activated in Atlas and updated to track key management actions/events

Annually

- **Annual Review Report.** An Annual Review Report shall be prepared by the Project Manager and shared with the PSC. As minimum requirement, the Annual Review Report shall consist of the Atlas standard format for the QPR covering the whole year with updated information for each above element of the QPR as well as a summary of results achieved against pre-defined annual targets at the output level.

- **Annual Project Review.** Based on the above report, an annual project review shall be conducted during the fourth quarter of the year or soon after, to assess the performance of the project and appraise the Annual Work Plan (AWP) for the following year. In the last year, this review will be a final assessment. This review is driven by the PSC and may involve other stakeholders as required. It shall focus on the extent to which progress is being made towards outputs, and that these remain aligned to appropriate outcomes.

Quality Management for Project Activity Results

OUTPUT 1: Baseline survey report on needs of youth in Karamoja and audio-visual documentary on the socio-cultural dimensions of the Karimojongs produced			
Activity Result 1 (Atlas Activity ID)		Start Date: May 2011 End Date: Sept. 2011	
Purpose		To capture and document socio-cultural practices as well as probe for effective interventions from the Karimojongs themselves on how best and sustainably the youth can be empowered to engage in the ongoing local governance and development processes.	
Description		<ul style="list-style-type: none"> ✓ Conduct a project inception meeting in Karamoja ✓ Procurement of consultants and media firm to conduct the survey ✓ Dissemination of the survey findings 	
Quality Criteria		Quality Method	Date of Assessment
Results of the survey process		Documentation (plan, timeline and budget) Interview with key stakeholders at the local level	July 2011
Draft report of the survey		Documentation (draft report) and interview with key stakeholders at all levels	August 2011
Final Survey report		Documentation (final report) and interview with key stakeholders at both local and national levels	September 2011
M&E		Documentation (M&E reports) as well as annual progress report 2011	January 2012

OUTPUT 2: Local CSO platform to inform youth perspectives established			
Activity Result 1 (Atlas Activity ID)		Start Date: Jan 2012 End Date: Dec. 2012	
Purpose		To act as the prime medium through which local advocacy issues are identified, shared locally and put forward to policy makers at the national level through production of policy briefs and engaging in policy dialogues.	
Description		<ul style="list-style-type: none"> ✓ Hold a regional conference for civil society organisations and development partners working in the sub-region ✓ Carry out electronic, print and social advocacy using the documentary from the baseline ✓ Conduct bridging and policy dialogues at local and national levels respectively ✓ Build the expressive advocacy capacity of local youth leaders/youth groups 	
Quality Criteria		Quality Method	Date of Assessment
Report of social media sites running, no of		Documentation (plan, timeline, budget	Nov 2012

print media articles, news or ads run and no of electronic media messaging	and progress reports) Interview with key stakeholders at the local level Social media sites up and running Print and electronic media reports	
Report of dialogues conducted both at local and national levels	Documentation (dialogue report) and interview with key stakeholders at all levels	Nov 2012
Report of the trainings conducted for local youth leaders/groups at the local level	Documentation (training report) and interview with key stakeholders at local level	Nov 2012
M&E	Documentation (M&E reports) as well as annual progress report 2012	January 2013

OUTPUT 3: Youth empowered to engage in alternative livelihood and ongoing MDG initiatives		
Activity Result 1 (Atlas Activity ID)		Start Date: June 2011 End Date: Mar 2013
Purpose	To enhance knowledge and skills of both male and female youth and capacitate them to engage in alternative productive activities as well as benefit from the ongoing development interventions both at the local and national level	
Description	<ul style="list-style-type: none"> ✓ Conduct and facilitate infotainment activities on the MDGs and local initiatives ✓ Develop and disseminate IEC materials on governance and MDGs ✓ Conduct an annual awareness 'walk/marathon for Karamoja' ✓ Conduct trainings for both girls and boys to acquire skills and knowledge for alternative economic activities. 	
Quality Criteria	Quality Method	Date of Assessment
Report of info-entertainment activities on MDGs	Documentation (plan, timeline, budget and quarterly progress reports) Interview with key stakeholders at the local level Annual project report 2012 Final project narrative report 2013	April 2013
Report of IEC materials developed and disseminated	Documentation (IEC and quarterly reports) and interview with key stakeholders at all levels Annual project report 2012	Dec 2012
'Walk for Karamoja' report	Documentation (Activity report) and interview with key stakeholders at both local and national levels Annual reports 2011 and 2012	Dec 2012
M&E	Documentation (M&E reports) as well as annual progress reports 2011 and 2012	January 2013

OUTPUT 4: Strengthened Institutional Capacity of UYONET for effective project delivery		
Activity Result 1 (Atlas Activity ID)		Start Date: April 2011 End Date: April 2013

Purpose	Support the Network to efficiently and effectively implement the planned project activities and realise the intended outcomes.		
Description	<ul style="list-style-type: none"> ✓ PSC meetings to ensure that the project is running on schedule and per the guidelines ✓ Payment of staff salaries ✓ Miscellaneous ✓ Project reviews and report writing 		
Quality Criteria	Quality Method	Date of Assessment	
Project runs as per the AWP	Documentation (plan, timeline, budget QPR and annual report 2011)	Jan 2012	
Mid-term financial and progress reporting	Documentation (mid-term report 2011)	Jan 2012	
M&E reporting	Documentation (M&E reports) as well as annual progress report 2011	January 2012	

VII. LEGAL CONTEXT

If the country has signed the Standard Basic Assistance Agreement (SBAA), the following standard text must be quoted:

This project document shall be the instrument referred to as such in Article 1 of the SBAA between the Government of (country) and UNDP, signed on (date).

Consistent with the Article III of the Standard Basic Assistance Agreement, the responsibility for the safety and security of the executing agency and its personnel and property, and of UNDP's property in the executing agency's custody, rests with the implementing partner.

The executing agency shall:

- a) put in place an appropriate security plan and maintain the security plan, taking into account the security situation in the country where the project is being carried;
- b) assume all risks and liabilities related to the executing agency's security, and the full implementation of the security plan.

UNDP reserves the right to verify whether such a plan is in place, and to suggest modifications to the plan when necessary. Failure to maintain and implement an appropriate security plan as required hereunder shall be deemed a breach of this agreement.

The executing agency agrees to undertake all reasonable efforts to ensure that none of the UNDP funds received pursuant to the Project Document are used to provide support to individuals or entities associated with terrorism and that the recipients of any amounts provided by UNDP hereunder do not appear on the list maintained by the Security Council Committee established pursuant to resolution 1267 (1999). The list can be accessed via <http://www.un.org/Docs/sc/committees/1267/1267ListEng.htm>. This provision must be included in all sub-contracts or sub-agreements entered into under this Project Document.

If the country has not signed the SBAA, the following standard text is quoted:

The project document shall be the instrument envisaged in the Supplemental Provisions to the Project Document, attached hereto.

Consistent with the above Supplemental Provisions, the responsibility for the safety and security of the executing agency and its personnel and property, and of UNDP's property in the executing agency's custody, rests with the executing agency.

The executing agency shall:

- a) put in place an appropriate security plan and maintain the security plan, taking into account the security situation in the country where the project is being carried;
- b) assume all risks and liabilities related to the executing agency's security, and the full implementation of the security plan.

UNDP reserves the right to verify whether such a plan is in place, and to suggest modifications to the plan when necessary. Failure to maintain and implement an appropriate security plan as required hereunder shall be deemed a breach of this agreement.

The executing agency agrees to undertake all reasonable efforts to ensure that none of the UNDP funds received pursuant to the Project Document are used to provide support to individuals or entities associated with terrorism and that the recipients of any amounts provided by UNDP hereunder do not appear on the list maintained by the Security Council Committee established pursuant to resolution 1267 (1999). The list can be accessed via <http://www.un.org/Docs/sc/committees/1267/1267ListEng.htm>. This provision must be included in all sub-contracts or sub-agreements entered into under this Project Document.

VIII. ANNEXES

OFFLINE RISK LOG

Project Title: Youth Empowerment in Karamoja		Award ID:			Date:				
#	Description	Date Identified	Type	Impact & Probability	Countermeasures / Mngt response	Owner	Submitted, updated by	Last Update	Status
1	Karamoja is conflict sensitive area with a higher proliferation of small arms and periodic incidences of insecurity	Since pre-colonial times (Before 1887)	Political	Limiting access to majority of the beneficiaries at sub county levels P = 2 I = 2	Working together with the traditional leadership and following security measures in place	Project manager	Project manager	Jan 2011	Reducing
2	Karamoja's socio-cultural dimensions (semi pastoralists communities)	Since pre-colonial times (Before 1887)	Environmental	In dry spells, youth keep wandering looking for pastures for cattle making their mobilization extremely difficult P = 2 I = 2	Widely publicising the project outputs related to skills and knowledge for alternative productive activities as an incentive	Project manager	Project manager	Jan 2011	Reduced following extensive disarmament and loss of cattle by the locals
3	Geographical position (difficult to reach mountainous extreme North East of the Country)		Environmental and Political	The region's terrain is often difficult to traverse due to bad road infrastructures P = 2 I = 3	Mobilising additional resources to support capital expenditure on transport means	Project manager	Project manager	Jan 2011	Possibilities for inclusion of Karamoja into the Northern Uganda road infrastructure development